

CURRICULUM VITAE

Sarah E. Mendelson

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@SarahMendelson

<https://www.heinz.cmu.edu/faculty-research/profiles/mendelson-sarah>

EDUCATION

Columbia University, Ph.D., Department of Political Science, October 1993

Columbia University, Harriman Institute Certificate, May 1990

Yale University, B.A., History, May 1984

PROFESSIONAL EXPERIENCE

Carnegie Mellon University, Pittsburgh PA and Washington DC

January 2018-current: Head of Carnegie Mellon University's Heinz College in Washington DC and Distinguished Service Professor of Public Policy

- Elevating Carnegie Mellon's policy profile on issues at the intersection of people, policy, and technology as well as on sustainable development
- Serving as a Member of Heinz College's Senior Management Team
- Teaching graduate courses on "Getting Stuff Done—How Ideas Become Policy," "21st Century Approaches to Advancing Democracy and Human Rights," and "Democracy Now and Next"
- Co-chairing the CMU Steering Committee of the Sustainability Initiative, reporting to the Provost and overseeing the Voluntary University Review of how CMU aligns education, research, and practice with the Sustainable Development Goals
- Leading an initiative entitled "#JustRecovery: What Impact are Covid-19 Relief and Recovery Efforts Having on Social Justice and Equity Gaps?" funded by The Rockefeller Foundation and the Packard Foundation
- Co-chaired an initiative focused on youth and the Sustainable Development Goals entitled "Cohort 2030" funded by The Rockefeller Foundation in collaboration with the International Youth Foundation

United States Mission to the United Nations, New York

October 2015-January 2017: The United States Ambassador to the Economic and Social Council at the United Nations, and Alternative Representative from the United States to the General Assembly

- Confirmed by the United States Senate on October 8, 2015
- Served as senior representative at USUN on issues relating to human rights, development, and humanitarian assistance to ECOSOC, the Third Committee of the GA, the Second Committee of the GA, the NGO Committee of ECOSOC, UNDEF, UNICEF, and UNDP
- Security Clearance Held: TS/SCI

- Key Achievements:
 - Widely viewed among peers as having significantly elevated the issue of human trafficking at the UN including organizing the first-ever session of the Security Council on the topic, and convening numerous briefings for member states on the role of Sustainable Development Goals (SDGs) in combating trafficking
 - Developed campaigns to get NGOs accredited to the UN including the Committee to Protect Journalism and put the issue of closing space around civil society on the agenda for the senior diplomatic community
 - Elevated issues around historical memory through several initiatives including organizing major meeting on combating global Anti-Semitism; organizing with the Mission of Ukraine the Babyn Yar memorial, and cosponsoring the Holodomor memorial
 - Ran successful campaigns in the General Assembly on country-specific resolutions including the first-ever resolution on the human rights situation in Crimea
 - Senior team lead on the President's Global Summit on Refugees during High Level Week and helped drive a paradigm shift among major donors on the humanitarian architecture and links to the SDGs during and after the World Humanitarian Summit

Center for Strategic and International Studies, Washington DC

June 2014-October 2015: Senior Adviser and Director, Human Rights Initiative

- Established Human Rights program to broaden constituencies in support of human rights addressing 21st century challenges, and raised \$620,000 from multiple sources. Designed an international consortium (iCon) to generate remedies to closing space around civil society (launched in 2017); organized major international meeting on elevating transitional justice; and published policy articles on human trafficking.

United States Agency for International Development, Washington DC

May 2010-May 2014: Deputy Assistant Administrator, Bureau for Democracy, Conflict, and Humanitarian Assistance (DCHA)

- Senior manager in the Agency responsible for democracy, human rights, and governance as well as conflict management and mitigation
- Security Clearance Held: TS/SCI
- Directed staff of nearly 100 with annual budget of approximately \$110 million dedicated to advancing democracy, human rights, and governance and staff of twenty with annual budget of \$20 million to manage and mitigate conflict; lead in Bureau on political transitions in Burma (2012-2013), Kenya (2010-2013), Zimbabwe (2010-2013), the Democratic Republic of Congo (2011-2014), Russia (2010-2012), Tunisia and broader Arab Spring (January –September 2011; January 2014), Central African Republic (2013-2014); Ukraine (2014); represented Agency/USG at Community of Democracies Meetings, Krakow 2010, Vilnius 2011, Tunisia 2012, Mongolia 2013; and at Open Government Partnership Summit London 2013
- Core member of senior Agency leadership team on gender and inclusive development, managed a suite of funds to increase women's political empowerment, addressed issues

related to gender-based violence in conflict, and increased funds for human rights globally

- Key Achievements
 - Received the Agency's Distinguished Honor Award for elevating human rights at USAID (January 2013); Meritorious Group Award for "Making All Voices Count" (January 2013); Superior Honor Award for use of innovation and technology (April 2014)
 - Created, launched, and led the new Center of Excellence on Democracy, Human Rights, and Governance at USAID beginning in February 2012, the mission of which is to empirically determine what works best in advancing democracy, human rights, and good governance globally; and served as part of senior leadership team in 2013 that wrote the first new Agency strategy on democracy, human rights, and governance in 20 years (www.usaid.gov/democracy-human-rights-and-governance-strategy)
 - Agency lead on combating trafficking in persons (CTIP); reinvigorated USAID's approach, created the USAID CTIP Code of Conduct in February 2011, lead author of CTIP Policy launched in February 2012, created new Standard Operating Procedures on contractor compliance, helped shape the September 2012 Executive Order on CTIP, created and launched the Campus Challenge on CTIP in October 2012 with over 1000 online members from 45 countries, and oversaw the publication of the Agency's Field Guide on Combating Trafficking (all documents available at www.usaid.gov/trafficking)
 - Created the Grand Challenge for Development on Open Government, "Making All Voices Count," a \$47 million public-private partnership with USAID, DFID, the Omidyar Network, and the Swedish government (www.makingallvoicescount.org)
 - Led Agency work on the Presidential Study Directive 10, the creation of the Atrocity Prevention Board, and "the Tech Challenge," a public-private partnership with Humanity United announced by the President of the United States in April 2012 (www.thetechchallenge.org)
 - Helped shape USAID's Implementation of the National Action Plan on Women, Peace and Security, with a particular focus on countering gender-based violence and enhancing women's political empowerment
 - Led Agency work on democracy, human rights, and governance in the 2010 QDDR

Center for Strategic and International Studies, Washington DC

January 2007-May 2010: Director, Human Rights and Security Initiative

September 2001-May 2010: Senior Fellow, Russia and Eurasia Program

- Established and directed human rights program unique in think tank community
- Raised nearly \$4 million and managed multiple projects; donors included USAID, Department of State, the Ford Foundation, and the Charles Stewart Mott Foundation
- Developed profile as leading expert on Russian politics; U.S.-Russian relations; and Human Rights in the Euro-Atlantic region
- Sample Initiatives
 - Civil Society Summit in Moscow: Conceived and convened historic civil society summit in Moscow that included the participation of President Obama;

published policy memo that shaped review of U.S. government assistance programs to Russia (2009)

- Reconceiving Historical Memory: In partnership with Memorial, conducted surveys on Russians views of historical memory and Stalin, and convened international meetings to introduce different approaches to transitional justice (from Northern Ireland, Argentina, Chile, Serbia) to Russian activists
- Public Opinion in Russia: Conducted dozens of focus groups and over a dozen large, random sample surveys in Russia on views of the war in Chechnya, military abuse, police abuse, HIV/AIDS, views on Stalin and the Great Terror, socioeconomic conditions and religious identity in the North Caucasus, gender-based discrimination/harassment, and knowledge of human trafficking, for use in numerous publications and briefings with senior U.S. and European government officials as well as donors (2001-2009)
- Closing Guantánamo : Organized and managed working group with military officers, former intelligence officers, human rights and legal experts that designed policy proposals on closing the detention facility; published major study (2007-2008) that shaped the Executive Order released January 22, 2009
- Smart Power: Part of team at CSIS that researched and advanced concept of Smart Power with a particular focus on Russia policy, and on counterterrorism policies (2007)
- Human Trafficking and Peacekeeping Operations: Convened NATO ambassadors and helped write NATO policy; expanded coverage of Military Extra Territorial Jurisdiction for trafficking-related crimes to all U.S. government contractors through legislation; published major study on TIP entitled “Barracks and Brothels” (2003-2005)
- Instability in the North Caucasus: Convened American and European diplomats, development specialists, terrorism experts to examine factors affecting stability in the North Caucasus; project led to an \$11 million a year USAID program for youth (2005-2007)
- Russian Soft Power and Youth Politics in Estonia and Russia: Survey that analyzed the political views of young ethnic Russians in Estonia and in Russia and compared them with those of young ethnic Estonians (2009)
- Transatlantic Human Rights and Counterterrorism Policy Dialogue: Organized and managed Track Two US-EU policy dialogue with senior American and European officials and nongovernmental experts on best practices in counterterrorism (2007-2008)

The Fletcher School of Law and Diplomacy, Tufts University

1999-2002: Assistant Professor of International Politics

- Taught contemporary Russian politics, U.S.-Russian relations, and the role of nongovernmental organizations in international politics
- Advised PhD students

Carnegie Endowment for International Peace, Washington DC

1997-1998: Resident Associate

- Directed and managed research project evaluating impact of U.S. and European democracy assistance to Eastern Europe and Eurasia

University at Albany, SUNY

1995-1998: Assistant Professor of Political Science, Department of Political Science, Graduate School of Public Affairs and Policy

- Taught contemporary Russian politics, U.S.-Russian relations, and ethnic identity

National Democratic Institute for International Affairs, Moscow, Russia

1994-1995: Program Officer

- Advised American, Canadian, and European campaign experts brought to Russia to work with Russian political party activists
- Ran training programs on campaigning, GOTV, and constituent service with Russian political party and civil society activists and leaders
- Liaised with USAID, European Embassies, and media
- Observed regional elections

Woodrow Wilson School, Center of International Studies, Princeton University

1993-1994: Post-Doctoral Fellow

- Rewrote dissertation as book
- Developed research project on citizenship and identity in the Baltic states

FELLOWSHIPS

Hoover Institution, Stanford University, Summer 1993

Joint Committee on Soviet Studies of the Social Science Research Council and American Council of Learned Societies, 1992-1993

Center for International Security and Arms Control, Stanford University, 1991-1993

American Council of Teachers of Russian and the Soviet State Committee on Education, Moscow State University, 1990-1991

Institute for the Study of World Politics, 1989-1990

GRANTS

The Packard Foundation, 2022

The Rockefeller Foundation, 2021-2022; 2018-2020

Oak Foundation, 2014-2015

C.S. Mott Foundation, 2015, 2009, 2004-2007

Government of Sweden, 2015

Ford Foundation, 2009-2010, 2008-2010, 2007-2008, 2006-2008, 2004-2005

Smith Richardson Foundation, 2009-2010

Open Society Institute 2009-2010, 2009, 2008

Gruber Family Foundation 2006-2008

U.S. Agency for International Development, 2006

Glaser Progress Foundation, 2004-2006

National Council for Eurasian and East European Research, 2003-2005

Office to Combat and Monitor Trafficking in Persons, U.S. State Department, 2003-2004

U.S. Agency for International Development, 2002-2004

U.S. State Department, Bureau of Democracy, Human Rights and Labor, 2002-2003

Glaser Progress Foundation, 2002

John D. and Catherine T. MacArthur Foundation, Program on Global Security and Sustainability, Research and Writing Grant, 1999-2002

National Council for Eurasian and East European Research, 1999-2001

PUBLICATIONS

Books

The Power and Limits of NGOs: A Critical Look at Building Democracy in Eastern Europe and Eurasia, co-edited with John K. Glenn, (New York: Columbia University Press, 2002)

Changing Course: Ideas, Politics and the Soviet Withdrawal from Afghanistan (Princeton: Princeton University Press, 1998, series on International History and Politics)

Carnegie Mellon Reports

Voluntary University Review 2021 (as co-chair of the Sustainability Initiative)
<https://www.cmu.edu/leadership/the-provost/provost-priorities/sustainability-initiative/cmu-vur-2021.pdf>

Voluntary University Review 2020 (as co-chair of the Sustainability Initiative)
<https://www.cmu.edu/leadership/the-provost/provost-initiatives/cmu-vur-2020>

CSIS Reports

Why Governments Target Civil Society and What Can Be Done in Response, (CSIS Press, 2015)

Toward a New Era in US-Russian Civil Society Relations – From Assistance to Engagement (CSIS Press, 2009)

Closing Guantánamo: From Bumper Sticker to Blueprint (CSIS Press, 2008)

49 Steps to Improve Human Rights and Security in the North Caucasus (CSIS Press, 2007)

Barracks and Brothels: Peacekeepers and Human Trafficking in the Balkans (CSIS Press, 2005)

Peer Reviewed Articles/Book Chapters

“Closing the Influence Gap: How to Get Better Alignment of Scholars and Practitioners on Human Rights,” in Daniel Maliniak, Susan Peterson, Ryan Powers, and Michael J. Tierney, editors, *Bridging the Theory-Practice Divide in International Relations* (Washington DC: Georgetown University Press, 2020), 45-53

“Security Through Sociology: The North Caucasus and the Global Counterinsurgency Paradigm,” with Theodore P. Gerber, *Studies in Conflict and Terrorism*, Vol. 32, No. 9 (September 2009), 831-851

“Casualty Sensitivity in a Post-Soviet Context: Russian Views of the Second Chechen War, 2001-2004,” with Theodore P. Gerber, *Political Science Quarterly*, Vol. 123, No. 1 (Spring 2008), 39-68

“Public Experiences of Police Violence and Corruption in Contemporary Russia: A Case of Predatory Policing?” with Theodore P. Gerber, *Law and Society Review*, Vol. 42, No. 1 (March 2008), 1-44

“Activist Culture and Transnational Diffusion: An Experiment in Social Marketing among Human Rights Groups in Russia,” with Theodore P. Gerber, *Post-Soviet Affairs*, Vol. 23, No. 1 (January-March 2007), 50-75

“Anatomy of Ambivalence: The International Community and Human Rights Abuse in the North Caucasus,” *Problems of Post-Communism*, Vol. 53, No. 6 (November/December 2006), 3-15

“Crisis Among Crises Among Crises: HIV/AIDS in the Eyes of Russian Health Care Experts,” with Theodore P. Gerber, *Problems of Post-Communism*, Vol. 52, No. 4 (July/August 2005), 28-41

“Les droits de l'homme et la guerre en Tchétchénie,” in “La Russie de Poutine,” edited by Marie Mendras, *Pouvoirs*, Paris, No. 112, 2005, 79-92

“Russian Public Opinion on Human Rights and the War in Chechnya,” with Theodore P. Gerber, *Post-Soviet Affairs*, Vol. 18, No. 4 (October-December 2002), 271-305

“Grazhdane Rossii o pravakh cheloveka,” (Russian citizens on human rights) with Theodore P. Gerber, *Monitoring Obshchestvennogo Mneniia: Ekonomicheskie I Sotsial'nye Peremeny*, No. 58, March/April 2002 Republished in *Pravozashchitnik*, No. 2, April-July 2002

"Russians' Rights Imperiled: Has Anybody Noticed?" *International Security*, Vol. 26, No. 4 (Spring 2002), 39-69

"Unfinished Business: Democracy Assistance and Political Transition in Eastern Europe and Eurasia," *Problems of Post-Communism*, Vol. 48, No. 3 (May/June 2001), 19-27

"Democracy Assistance and Russia's Transition: Between Success and Failure," *International Security*, Vol. 25, No. 4 (Spring 2001), 69-103

"The Putin Path: Civil Liberties and Human Rights in Retreat," *Problems of Post-Communism*, Vol. 47, No. 5 (September/October 2000), 3-12

"Democracy in Russia--A U.S. National Security Issue," with Michael McFaul, *Demokratizatsiya*, Vol. 8, No. 3 (Summer 2000), 330-353

"Internal Battles and External Wars: Politics, Learning and the Soviet Withdrawal from Afghanistan," *World Politics* Vol. 45, No. 3 (April 1993), 327-60

Public Policy Articles

"Building the Field of Sustainable Development, *Stanford Social Innovation Review*, Winter 2020, Volume 18, no. 1, available at:

https://ssir.org/articles/entry/foundations_should_invest_in_building_the_field_of_sustainable_development

"How U.S. Officials Can Craft Innovative Human Rights Policy: Reflections on Navigating the Bureaucratic Landscape," *ForeignAffairs.com*, July 13, 2017, available at:

<https://www.foreignaffairs.com/articles/2017-07-13/how-us-officials-can-craft-innovative-human-rights-policy>

"How to Fight Putin's NGO Crackdown," *ForeignAffairs.com*, October 6, 2015, available at:

<https://www.foreignaffairs.com/articles/russia-fsu/2015-10-06/putin-outs-ngos>

"Outsourcing Oppression," *ForeignAffair.com*, May 29, 2015, available at:

<https://www.foreignaffairs.com/articles/north-korea/2015-05-28/outourcing-oppression>

"Dark Days for Civil Society," *ForeignAffairs.com*, March 11, 2015, available at:

<https://www.foreignaffairs.com/articles/2015-03-11/dark-days-civil-society>

"Generation Putin: What to Expect from Russia's Future Leaders," (A Review Essay of Ellen Mickiewicz, *No Illusions: The Voice of Russia's Future Leaders*), *Foreign Affairs*, Vol. 94, No. 1, January/February 2015, 150-155

"Born Free," *ForeignAffairs.com*, September 22, 2014, available at:

<https://www.foreignaffairs.com/articles/2014-09-22/born-free>

"The Guantanamo Countdown," *Foreign Policy*, October 1, 2009

"(Un)civil Society in the North Caucasus," *Foreign Policy*, August 12, 2009

"Beyond Guantanamo," *Democracy: A Journal of Ideas*, Summer 2009, Issue 13, 93-100

"Dusk or Dawn for the Human Rights Movement," *The Washington Quarterly*, Vol. 32, No. 2 (April 2009), 103-120

"Dreaming of a Democratic Russia," *The American Scholar*, Vol. 77, No. 1 (Winter 2008), 35-43

"US and Them: Anti-American Views of the Putin Generation," with Theodore P. Gerber, *The Washington Quarterly*, Vol. 31, No. 2, (Spring 2008), 131-150

"Failing the Stalin Test: Russians and Their Dictator," with Theodore P. Gerber, *Foreign Affairs*, Vol. 85, No. 1 (January/February 2006), 2-8

"Soviet Nostalgia: An Impediment to Russian Democratization," with Theodore P. Gerber, *The Washington Quarterly*, Vol. 29, No. 1, (Winter 2005-2006), 83-96

"The View From Above: An Insider's Take on Clinton's Russia Policy," (A Review Essay of Strobe Talbott's *The Russian Hand*), *Foreign Affairs*, Vol. 81, No. 4 (July/August 2002), 150-156

"U.S.-Russian Military Relations: Between Friend and Foe," *The Washington Quarterly*, Vol. 25, No. 1 (Winter 2001), 161-172

Policy Articles, Blogs, Reports, and Op-Eds

"If You Build It They Will Come: A Former Obama Administration Official Makes the Case for the U.S.-led Summit for Democracy," *American Purpose*, February 10, 2021, <https://www.americanpurpose.com/articles/if-you-build-it-they-will-come/>

"Combating Human Trafficking and the Biden Administration," Council on Foreign Relations, January 27, 2021, <https://www.cfr.org/blog/combating-human-trafficking-and-biden-administration>

"Inequality, The SDGs, and the human rights movement in the US and around the world," Future Development, The Brookings Institution, June 12, 2020 available at: <https://www.brookings.edu/blog/future-development/2020/06/12/inequality-the-sdgs-and-the-human-rights-movement-in-the-us-and-around-the-world/>

"The Virus and the Goals: What Could Covid-19 Mean for Sustainable Development?" The Global Dashboard, April 7, 2020 available at: <https://www.globaldashboard.org/2020/04/07/the-virus-and-the-global-goals-what-could-covid-19-mean-for-sustainable-development/>

"The SDG Effect: The Emerging Pittsburgh Platform to Deliver the Global Goals Locally," The Brookings Institution, January 30, 2020 available at: <https://www.brookings.edu/blog/up-front/2020/01/30/the-sdg-effect-the-emerging-pittsburgh-platform-to-deliver-the-global-goals-locally/>

“How to Get Beyond the Doom and Gloom: Align OGP with the Sustainable Development Goals,” Open Government Partnership, June 20, 2019 available at: <https://www.opengovpartnership.org/stories/how-to-get-beyond-the-doom-and-gloom-align-ogp-with-the-sustainable-development-goals/>

“US Cities Leading on the Sustainable Development Goals,” with Anthony F. Pipa, “Up Front,” The Brookings Institution, December 19, 2018 available at: <https://www.brookings.edu/blog/up-front/2018/12/19/us-cities-leading-on-the-sustainable-development-goals/>

“Young People, the Sustainable Development Goals, and the Liberal World Order,” Center for International Cooperation, October 9, 2018 available at: <https://medium.com/cic-international-insights/young-people-the-sustainable-development-goals-and-the-liberal-world-order-what-is-to-be-done-fc648e3b2d21>

“We need an updated approach to combat human trafficking,” *The Hill*, June 29, 2018, available at: <http://thehill.com/opinion/civil-rights/394774-we-need-an-updated-approach-to-human-trafficking>

“Those Empty Desks at U.S. Embassies and the State Department? They’re a Big Problem,” Monkey Cage, *The Washington Post*, June 12, 2017

“Doubling Down on Human Rights Data,” *OpenDemocracy*, June 29, 2015

“Don’t Forget about the Rest of Ukraine,” CNN Commentary (Global Public Square), June 9, 2014, available at: <http://globalpublicsquare.blogs.cnn.com/2014/06/09/dont-forget-about-the-rest-of-ukraine/>

“The Soviet Past in Russia’s Present,” with Theodore P. Gerber, originally published in *Vedomosti*, October 30, 2010, (in Russian) and reprinted as “Coming to Terms with the Soviet Past,” in *The Moscow Times*, (in English), November 15, 2010, available at: <http://www.themoscowtimes.com/opinion/article/coming-to-terms-with-the-soviet-past/422954.html>

“US-Russian Relations and the Democracy Deficit,” Report for the Century Foundation Russia Working Group, June 2009

“How to Close Guantanamo,” with Jack Cloonan, *Washington Post*, November 30, 2008

“The End of the post-Soviet Era,” *The Moscow Times*, August 19, 2008

“The Putin Generation,” *Die Welt*, February 17, 2008

“Beyond Blackwater,” *San Francisco Chronicle*, November 12, 2007

“Young Russia’s Enemy Number 1,” with Theodore P. Gerber, *Washington Post*, August 3, 2007

“The World Fiddles While North Caucasus Simmers,” with Fiona Hill, *Financial Times*, August 29, 2005

"Time to Get off the Putin Path," *Apsenia* Vol. 28 (Aspen Institute's Italian Journal of International Affairs), March 2005, 283-287

"Putin's Policies Fail, So Schoolchildren Suffer," with Theodore P. Gerber, *Globe and Mail*, September 3, 2004

"Listen to the Russians," with Theodore P. Gerber and Grigory Shvedov, *Washington Post*, August 24, 2004

"The Seven Ingredients: When Democracy Promotion Works," *Harvard International Review*, Summer 2004, p. 87-88

"Canadian solution to a peacekeeping sex scandal," *Globe and Mail* (Canada), May 27, 2004

"Why Russia's Unfinished Democracy is bad for Business," *Russia Business Watch*, Summer 2003, 2-4

"Domestic Politics and America's Russia Policy," Report to the Joint Task Force of the Century Foundation and the Stanley Foundation, October 2002

"Moscow's Military Malaise," with Theodore P. Gerber, *The Financial Times*, September 11, 2002

"The Dark Side Is Strong in Vladimir Putin's Russia," *Globe and Mail* (Canada), July 20, 2001

"Democracy Assistance and NGO Strategies in Post-Communist Societies," with John K. Glenn, Working Paper, Carnegie Endowment for International Peace, February 2000

Additional CSIS Publications

"Ukraine's Transition," in *CSIS 2015 Global Forecast: Crisis and Opportunity* (November 2015), 36-39

"Responding to Putin's Plan Post-Crimea," with John R. Harvey, *CSIS Commentary*, July 24, 2014

"Africa Opening or Closing," *Africa in the Wider World*, CSIS, July 24, 2014

"Critical Questions: The London Ministerial on Yemen," *CSIS Critical Questions Series*, January 27, 2010

"Recommendations: The London Ministerial on Yemen," *CSIS*, January 25, 2010

"Caught in Between: Citizenship, Identity, and Young Ethnic Russians in Estonia," with Theodore P. Gerber, *PONARS* (George Washington University), No. 62, September 2009

"Critical Questions: Victory Day in Moscow," *CSIS Critical Questions*, May 8, 2008

"Opt Back Into the International System, Part I: Counterterrorism," "Opt Back Into the International System Part II: International Law and Treaties," and "The New Russia Policy," *CSIS Commission on Smart Power*, October 2007

Cauldron of Terrorism or Bowl of Kasha? What Survey Data Say about the North Caucasus, with Theodore P. Gerber (CSIS, 2006)

A Survey of Russian Doctors on HIV/AIDS, with Theodore P. Gerber (CSIS, 2006)

"Wanted: A New U.S. Policy on Russia," Policy Memo Number 324, Program on New Approaches to Russian Security, Center for Strategic and International Studies, January 2004

"Up For Grabs: Russia's Political Trajectory and Stalin's Legacy," with Theodore P. Gerber, Policy Memo Number 296, Program on New Approaches to Russian Security, Center for Strategic and International Studies, November 2003

"Strong Public Support for Military Reform in Russia," with Theodore P. Gerber, Policy Memo Number 288, Program on New Approaches to Russian Security, Center for Strategic and International Studies, June 2003

"Young, Educated, Urban and Anti-American: Evidence from Survey Data," with Theodore P. Gerber, Policy Memo 267, Program on New Approaches to Russian Security, Center for Strategic and International Studies, December 2002

"Russians Support NGOs But Not Parties: Implications for Donors," with Theodore P. Gerber, Policy Memo Number 256, Program on New Approaches to Russian Security, Center for Strategic and International Studies, December 2002

"The Disconnect in How Russians Think about Human Rights and Chechnya: A Consequence of Media Manipulation," with Theodore P. Gerber, Policy Memo 244, Program on New Approaches to Russian Security, Center for Strategic and International Studies, January 2002

"How Russians Think About Human Rights," with Theodore P. Gerber, Policy Memo 221, Program on New Approaches to Russian Security, Center for Strategic and International Studies, January 2002

"How Russians Think About Chechnya," with Theodore P. Gerber, Policy Memo 243, Program on New Approaches to Russian Security, Center for Strategic and International Studies, January 2002

"Toward a New U.S. Policy on Chechnya," with Scott Lindsay, Policy Memo 204, Program on New Approaches to Russian Security, Center for Strategic and International Studies, November 2001

"Explaining the International Community's Response to the War in Chechnya," Policy Memo 143, Program on New Approaches to Russian Security, April 2000

CSIS Human Rights and Security Initiative, North Caucasus Series

Violence in the North Caucasus: 2009, A Bloody Year, CSIS, January 14, 2010

Violence in the North Caucasus: Summer 2009, CSIS, August 31, 2009

Violence in the North Caucasus, Interim Report: January 2008-July 2009, CSIS, August 12, 2009

Violence in the North Caucasus: Winter/Spring 2008, CSIS, May 14, 2009

Peace in Chechnya? CSIS, April 16, 2009

Violence in the North Caucasus, Fall/Winter 2008, CSIS, February 3, 2009

Violence in the North Caucasus: Trends since 2004, CSIS, November 18, 2008

CONGRESSIONAL TESTIMONY

Confirmation Hearing, before the Senate Foreign Relations Committee, July 9, 2015

“U.S. Assistance to Promote Freedom and Democracy in Countries with Repressive Environments,” before the House State Foreign Operations and Related Programs Subcommittee, February 26, 2014

“Elections in the DRC” before the House Foreign Affairs subcommittee on Africa, International Organizations and Human Rights, February 2, 2012

“The Medvedev Thaw: Is It Real? Will It Last?” before the Helsinki Commission, U.S. Congress, June 23, 2009

“Restoring the Rule of Law,” before the U.S. Senate, Committee on the Judiciary, Subcommittee on the Constitution, September 16, 2008

“The Duma Elections, Politics and Putin: Where is Russia Going?” before the Helsinki Commission, U.S. Congress, December 6, 2007

“Russia Today: In Transition or Intransigent?” before the Helsinki Commission, U.S. Congress, May 24, 2007

“Combating Human Trafficking: Achieving Zero-Tolerance,” before the House International Relations Committee, U.S. Congress, March 9, 2005

“Enforcing U.S. Policies against Trafficking in Persons: How is the U.S. Military Doing?” before the Helsinki Commission and House Armed Services Committee, U.S. Congress, September 21, 2004

“The Putin Path: Are Human Rights in Retreat?” before the Helsinki Commission, U.S. Congress, May 23, 2000

SELECTED TALKS (See also <https://www.heinz.cmu.edu/faculty-research/profiles/mendelson-sarah>)

“Implementing SDG 16: The Road Ahead,” Fragility Forum, World Bank, March 5, 2018

"Peacekeeping in the Balkans: Lessons for Ukraine," United Institute of Peace, February 15, 2018

"Closing the Policy Gap around the 'Present Past': Lessons Learned While Serving," Keynote Speaker, "Present Past: Time, Memory, and the Negotiations of Historical Justice Conference," Historical Dialogues, Justice, and Memory Network and the Institute for the Study of Human Rights, Columbia University, New York, New York, December 8, 2017

Book Panel on *Human Rights Futures*, Columbia University, New York, New York, November 9, 2017

"The SDGs, Cohort 2030, and the Crisis in Human Rights: A Way Forward," University of Indiana, Bloomington, Indiana, November 2, 2017

"The SDGs and Cohort 2030: Specific Recommendations," YouthActionNet Retreat, Madrid, Spain, October 6, 2017

"The SDGs and Cohort 2030: How to Grow the Generation that Delivers the Global Goals," International Youth Foundation, Baltimore, Maryland, June 27, 2017, and PONARS, George Washington University, Washington DC, September 15, 2017

"Development and Defense: The Role of Development in an Increasingly Unstable World," Panel Discussion at Society for International Development-Washington Conference, June 1, 2017

"Learning While Serving," Harriman Institute, Columbia University, New York, May 2, 2017; Boise Committee on Foreign Relations, April 3, 2018

"An Evening with Ambassador Sarah E. Mendelson," Warren Wilson College's Global Impact Forum, Asheville, North Carolina, April 6, 2017

"Human Rights Challenges Today," Jacob Blaustein Institute, New York, December 7, 2016

"Closing Space at the United Nations," Freedom House, Washington DC, February 22, 2016

Great Decisions 8th Conference Key Note Speaker on Human Trafficking, Minnesota International Center, Minneapolis, Minnesota, October 9, 2015

"Responding to Challenges of Closing Space," Board of Directors Meeting, Oak Foundation, Geneva, Switzerland, April 29, 2015

"21st Century Opportunity and Challenges to Democratic Development," International Republican Institute, House Democratic Partnership meeting, Washington DC, October 24, 2014

"Civil Society under Assault," Human Rights First and Freedom House, Washington DC, September 12, 2013

"Human Rights Today in Russia," Hill Briefing and the Kennan Institute, Washington DC, February 2010

- "Human Rights and Metrics," EU Conference, Washington DC, November 2009
- "Violence in the North Caucasus," Columbia University and Georgetown University, October 2009
- "Stalin, Memory and Russian Youth," CATO Institute, September 2009
- "From Assistant to Engagement," Brookings Institution, May 2009, George Washington University, June 2009, National Press Club, June 2009
- "Russia Today," SAIS, March 2009
- "Closing Guantanamo: An Assessment," Cornell University, February 2009; University of Minnesota Law School, March 2009 and October 2009
- "How to Close Guantanamo," Center for American Progress, January 2009
- "Russia Today," Center for National Policy, December 2008
- "Universal Declaration at 60," American University Law School, December 2008
- "Russia Today," The Fletcher School Global Leaders Conference, Talloires, France, September 2008
- "Russian Women on Trafficking, Family Formation and Harassment in the Workplace," Carnegie Moscow Center, July 2008, CSIS, December 2008
- "Backlash in Russia," The Fletcher School, June 27, 2008
- "Russia Today," NDI Board, May 14, 2008
- "Trafficking of Russian Women-Survey Data," Stanford University, April 16, 2008
- "The Need for a New U.S. Russia Policy," US Defense Policy Board, December 2007
- "The Views of Russian Youth," Ditchley Park, England, April 2005
- "Toward a Policy on Human Trafficking and Peacekeeping Operations," NATO Headquarters, Brussels, Belgium, March 2004
- "Working in Russian regions on public awareness campaigns," Presentation to USAID/Moscow, February 11, 2004
- "Chechnya: What Can Be Done?" Briefing to the National Security Council, October 10, 2002; January 17, 2003
- "Focus Groups in Russia's Regions and New Technologies for Activists," Briefing to U.S. Ambassador in Moscow, July 23, 2002

"Trafficking in Women and Girls to the Balkans: The Role of International Peace Operations," Paper presented at the ISA annual meeting, New Orleans, March 2002 and Columbia University, October 2002

"How Russians Think about Human Rights and Chechnya," January 3, 2002, Bureau of Democracy, Human Rights and Labor, State Department; February 11, 2002, the U.S. Embassy, Moscow; March 18, 2002, the Ed. A. Hewett Forum on Former Soviet Affairs, The Brookings Institution

"Toward A U.S. Policy on Chechnya," Briefing to the National Security Council, September 28, 2001; to the National Intelligence Council, October 29, 2001

"US-Russian Relations under New Presidents," Presentation at 2001 Harvard International Colloquium, Harvard Law School, May 2001

"External and Internal Threats to Democracy and Human Rights in Russia Today," Briefing to Ambassador William Taylor, Coordinator for Assistance to the Newly Independent States, State Department, April 2001, and USAID Moscow, May 2001

"The Likely Trajectory of the Putin Government's Reform," Presentation at "Opportunities and Obstacles for US Government and Foundation Programs in Putin's Russia," Conference sponsored by the W. Alton Jones Foundation, Charlottesville, Va., March 2001

"The Promotion of Democracy in Putin's Russia: Myths and Realities," Lecture in the "Putin and the New Russian Foreign Policy" Series, sponsored by the World Affairs Council and the Henry M. Jackson Foundation, University Of Washington, Seattle, March 2001

"Ten Years After: Lessons from Democracy Assistance to Eastern Europe and Eurasia," Paper presented at the AAASS annual meeting, Denver, Colorado, November 2000

"Revealing the Power and Constraints of Norms and Networks: Democracy, Human Rights and Russia," Paper presented at the APSA annual meeting, Washington DC, September 2000

"Western Assistance and NGO Development in Eastern Europe and Eurasia," Review of Democracy Assistance, Civil Society and Eastern Europe, Bureau for Europe and Eurasia, Office of Democracy and Governance, USAID, Washington DC, July 2000

USUN Speeches

Archived at USUN.State.gov

USAID BLOG POSTS

<http://blog.usaid.gov/?s=Sarah+Mendelson>

PODCASTS

Heinz Radio, "The Sustainable Development Goals and CMU," January 13, 2020, https://cmu.is/sd_goals

The West Wing Weekly, "The Women of Kumar," May 31, 2017
<http://thewestwingweekly.com/episodes/308>

"Modern Day Slavery," October 28, 2014: <https://itunes.apple.com/us/podcast/modern-day-slavery/id924940383?i=321088589&mt=2>

"Power Politics in Putin's Russia," October 14, 2014:
<https://itunes.apple.com/us/podcast/power-politics-in-putinsrussia/id924940383?i=320071218&mt=2>

INTERNATIONAL MEETINGS CONVENED

"#Just Recovery," Workshop at the World Justice Forum, The Hague, June 2022

"Cohort 2030 Convenings," The Bellagio Center, Bellagio, Italy, July 2018 and July 2019 in collaboration with the International Youth Foundation and The Rockefeller Foundation

"Civil Society Summit," Moscow, Russia, July 2009, in collaboration with the US Embassy Moscow, the White House, the Eurasia Foundation, and the New Eurasia Foundation

"Lessons for Russia Today? Overcoming Absent Memory in European and Latin American Contexts," the Ford Foundation, Budapest, June 2008

"Best Practices in Counterterrorism: Lessons for the Next U.S. Administration," the Bosch Foundation, Berlin, April 2008

"Toward a Transatlantic Dialogue on Human Rights and Counterterrorism: Lessons Learned from Northern Ireland," the Bosch Foundation, Berlin, October 2007

"Socio-Economic Conditions and Instability in the North Caucasus," the Bosch Foundation, Berlin, October 2006

"Toward Improving the Impact of Human Rights Monitoring in the North Caucasus," the Bosch Foundation, Berlin, March 2006

"Brainstorming on Chechnya and the North Caucasus," the Bosch Foundation and the Brookings Institution, Berlin, May 2005

"Toward a Policy on Human Trafficking and Peacekeeping Operations," NATO Headquarters, Brussels, in collaboration with the US Mission and the Norwegian Mission, March 2004

"New Approaches to Human Rights: Social Marketing," Moscow, in collaboration with International Memorial, July 2002

RELATED PROFESSIONAL EXPERIENCE

Nonresident Senior Fellow, Center for Sustainable Development, The Global and Economic Development program, The Brookings Institution, September 2021-August 2022

Co-Moderator, Room 16 for the Brookings Institution and The Rockefeller Foundation's Flagship 17 SDG/Rooms Gathering of Experts, Summer-Fall 2020, Summer-Fall 2021

US Leadership on the SDGs, Advisory Committee, UN Foundation and the Brookings Institution, May 2021-May 2022

Member, Study Group on Human Trafficking, Council on Foreign Relations, September 2020-March 2021

Working Group Lead, Freedom House-CSIS-McCain Institute Task Force on New US Strategy on Promoting Democracy and Combating Authoritarianism, Fall 2020-Spring 2021

Council on Foreign Relations, Life Member (2002-current), Term Member (1997-2002)

UN Association, Distinguished Advisory Council, January 2019-current

Editorial Board, *International Security*, Member (2003-2015; 2018-2021)

Oxford Union Debate, "It Can't Happen Here," October 24, 2019

Associate Fellow, Conflict, Security, and Development Program, International Institute for Security Studies, September 2018-August 2019

Distinguished Advisory Board Member, United States Holocaust Memorial Museum, Genocide Convention Project, June 2018-December 2018

Consultant, International Youth Foundation, October 2017-December 2019

Consultant, The Rockefeller Foundation, July-August 2017

Member, Working Group on Russia-Ukraine, United States Institute of Peace, June 2017-June 2019

Advisory Committee, Human Rights Watch, Europe and Central Asia Division (2002-2010)

Advisor, Paul Khlebnikov Fund (2009-2010)

Davis Center, Harvard University, Research Associate (1999-2004)

Program on New Approaches to Russian Security, (1996-2006), Board Member (1999-2002)

International Election Observer, Russia (1994, 1995, 1996, 1999, 2000, 2003), Ukraine (2014)

OSCE/ODIHR expert adviser, Needs Assessment Mission to Moscow for Russian Parliamentary Elections, October 2003

Commentator: BBC World Service, National Public Radio "Fresh Air," "The Diane Rehm Show," "The Connection with Christopher Lydon," "All Things Considered," Public Radio International, *The Economist*, *The New Yorker*, *Financial Times*, *New York Times*, *Washington Post*, *Christian Science Monitor*, *USA Today*, *Globe and Mail* (Canada), *Telegraph* (UK), *RFE-RL*, CNN-TV, BBC-TV, VOA-TV, CBC-TV (Canada), Fox News-TV

Selections Committee for the Title VIII (American) Research Scholar Program, and Combined Research and Language Training Program, American Councils for International Education ACTR/ACCELS, 2002

Selection Committee for the (Eurasian) Regional Scholar Exchange Program, American Councils for International Education ACTR/ACCELS, 1999, 2000

Peer review for Stanford University Press, Columbia University Press, MIT Press, Cornell University Press, Oxford University Press, *American Political Science Review*, *Slavic Review*, *International Security*, *World Politics*, *Law and Security Review*, *Problems of Post-Communism*, *Comparative Political Studies*, *Journal of Cold War Studies*; Book reviews for *Foreign Affairs*, *Survival*, *Bulletin of Atomic Scientists*, *Slavic Review*

Carnegie Council on Ethics and International Affairs, Faculty Development Seminar, "Ethical Issues and the Use of Military Power," Annapolis, Maryland, June 2000

Senior Conference XXXIV on "Security, Strategy, and Statecraft," United States Military Academy, West Point, June 1997; Senior Conference XLVI on "Bridging the Cultural Divide: NGO-Military Relations in Complex Environments," May 2009

Ditchley Foundation Conferences on "Human Rights: Is a Global Approach Possible?" December 2009; "The Caucasus," September 2006; "Russia: A Reliable Partner?" April 2004; "Russia: Progress and Prospects," January 1996; "Russia's Search for a Post-Communist Identity," January 1994

Arms Control Association and International Institute for Strategic Studies "New Faces" Conference, Bellagio Italy, July 1990

LANGUAGES

Russian: Excellent speaking and reading
French: Conversant, reading knowledge